

Forward Plan November 2025 - October 2026

This Forward Plan contains details of all the key decisions that are planned to be taken by Cabinet and individual Cabinet members over the nex t12 months together with key decisions by officers. It will be updated and published on the Council website www.cheltenham.gov.uk on a monthly basis.

Key Decision

A Key Decision means any decision in exercise of an Executive Function which:

- requires a budget expenditure or saving of £100,000 or more;
- relates to the acquisition or disposal of land or an interest in land with a value in excess of £500,000;
- is likely to be significant in terms of its effects on communities living or working in an area comprising two or more wards in the Borough.

Significant Decision

A Significant Decision means any decision in exercise of a non-Executive Function which:

- requires a budget expenditure or budget saving of £100,000 or more;
- is likely to be significant in terms of its effects on communities living or working in an area comprising two or more wards in the Borough.

Non-key decision

For additional information and completeness the Forward Plan also contains those items to be considered by Cabinet which are outside the definition of a key decision.

Cabinet Meetings

The Cabinet will normally meet every four weeks. Meetings start at 6pm and are open to the public (with the exception of discussion regarding reports which contain exempt/confidential, commercially sensitive or personal information). This is formal notice under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of the Cabinet meetings listed in this Forward Plan may be held in private because the agenda and reports for the meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it.

Documents submitted to the Cabinet or Cabinet Member(s) for decision will be a formal report, which if public and non-urgent, will be available on www.cheltenham.gov.uk at least 5 clear working days before the date the decision can be made. If you would like a copy by email please contact democratic.services@cheltenham.gov.uk. Background papers are listed where known in advance.

Documents shown are listed at Cheltenham Borough Council, Municipal Offices, Promenade, Cheltenham, GL50 9SA.

The members of the Cabinet are:

Leader of the Council

Portfolio Holders

Climate Emergency
Economic Development, Wellbeing, Culture and Public Open Space
Finance and Assets
Councillor Peter Jeffries
Councillor Peter Jeffries
Councillor Flo Clucas
Major Developments and Housing Delivery
Planning and Building Control
Councillor Mike Collins

Safety and Communities Councillor Victoria Atherstone

Waste, Recycling, Parks, Gardens and Public Green Space Councillor Paul Baker

Overview and Scrutiny Committee

The Overview and Scrutiny Committee aims to promote open and transparent decision-making, support democratic accountability and hold the Cabinet to account for its actions.

Contacting us.

For further detailed information or to give your views regarding specific issues to be considered by the Cabinet/Individual Cabinet Member please contact the named contact officer.

For more information on attending meetings or asking public questions please contact Democratic Services on 01242 264246 or email democratic.services@cheltenham.gov.uk

Decision Title and Summary of decision to be made	Type of Decision	Decision Maker an	d Date	Cabinet Member	Lead Officer
Markets and The Cheltenham Improvement Act, 1852 To seek a resolution in accordance with section 239 of the Local Government Act 1972 to promote a new private bill before parliament for the purpose of regulating markets in the borough.	Non Key Decision	Council	17/11/25	Cabinet Member Safety and Communities	Head of Public Protection and DEPLO
2025 Independent Resident Survey Results To share the results of the 2025 Resident Survey and the insights they	Non Key Decision	Council	17/11/25	Leader	Chief Executive

Decision Title and Summary of decision to be made	Type of Decision	Decision Maker an	d Date	Cabinet Member	Lead Officer
provide for future service delivery					
Local Government Reorganisation Business Case To consider the business case for local government reorganisation	Key Decision	Council Cabinet	17/11/25 18/11/25	Rowena Hay Leader of the Council	Chief Executive
Rent Support Grant for Saracens FC To approve the award of a rent support grant to Whaddon United Football Club	Non Key Decision	Cabinet	18/11/25	Cabinet Member Finance and Assets	Head of Communities, Wellbeing and Partnerships
Safeguarding Policy To adopt a revised safeguarding policy to fully align safeguarding across the organisation including the incorporation of additional good practise around digital images, escalation and file retention.	Non Key Decision	Cabinet	18/11/25	Cabinet Member Safety and Communities	Partnerships Team Leader
Community Infrastructure Levy (CIL) Joint Committee Host Authority and Terms of Reference Review Recommendations 1. Tewkesbury Borough Council remain the Host Authority for the CIL Joint Committee 2. No change required to the CIL Joint Committee Terms of Reference v3 November 2023 (other than minor clarification points) The CIL Joint Committee Terms of Reference require the host authority and the Terms of Reference to be reviewed at minimum every two years. They were put in place through December 2023 to January 2024 through decision by Council at each of the three district councils involved.	Non Key Decision	Cabinet	18/11/25	Leader	Director of Planning and Building Control
Corporate Enforcement Policy To consider and approve the reviewed and updated Corporate Enforcement Policy, as per legislative requirements	Non Key Decision	Cabinet	18/11/25	Leader	Head of Service, Counter Fraud and Enforcement Unit

Decision Title and Summary of decision to be made	Type of Decision	Decision Maker and	d Date	Cabinet Member	Lead Officer
To adopt the Statement of Community Involvement (SCI) 2025 The Statement of Community Involvement (SCI) is the document that sets out how the council will engage with the community and other interested parties when it makes planning decisions. It explains how local residents and other stakeholders will be engaged as we prepare planning policies that form the development plan, and in the consideration and determination of planning applications. The three Councils (Cheltenham Borough Council, Gloucester City Council and Tewkesbury Borough Council) are producing the Strategic and Local Plan (SLP). It is considered an opportune time to ensure that the three SCIs are aligned in the way that they reference the SLP.	Key Decision	Cabinet	18/11/25	Cabinet Member Planning and Building Control	Interim Planning Policy Team Leader
Notification of decisions made by the Community Infrastructure Levy (CIL) Joint Committee To note the decisions of the Community Infrastructure Levy (CIL) Joint Committee 07 October 2025 in line with the agreed Terms of Reference report this back through each partner council through relevant Cabinet/Committee for the purposes of scrutiny Under the Joint CIL Committee Terms of Reference the decisions of the CIL Joint Committee are to be reported to the respective Cabinet / Executive for scrutiny purposes.	Non Key Decision	Cabinet	18/11/25	Cabinet Member Planning and Building Control	Strategic Infrastructure Planning Manager for CBC, GCC and TBC
Licensing Act 2003 - policy review To consider the recommendations prior to adoption by Full Council	Non Key Decision	Cabinet Council	18/11/25 15/12/25	Cabinet Member Safety and Communities	Licensing and Public Protection Manager
Taxi Policy (Vehicles) Review To consider the recommendations	Non Key Decision	Cabinet Council	18/11/25 15/12/25	Cabinet Member Safety and Communities	Licensing and Public Protection Manager

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Annual Local Council Tax Support Scheme To consider the report.	Non Key Decision	Cabinet Council	18/11/25 15/12/25	Cabinet Member Finance and Assets	Head of Revenues and Benefits
A Property Matter To consider the recommendations	Non Key Decision Fully exempt 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Cabinet Member Major Developments and Housing Delivery	Not before 30/11/25	Cabinet Member Major Developments and Housing Delivery	Head of Development - Major Developments & Regeneration
Hackney Carriage Byelaws To adopt the byelaws following the recommendation of Licensing Committee	Non Key Decision	Council	15/12/25	Cabinet Member Safety and Communities	Licensing and Public Protection Manager
Cheltenham Borough Council's Greenhouse Gas Emission Report: 2024-25 To consider the report.	Non Key Decision	Council	15/12/25	Cabinet Member Climate Emergency	Climate Emergency Officer
M5 Junction 10 delegations Delegate to Gloucestershire County Council to act as designated county planning authority responsible for deciding on the Requirements contained in Parts 1 and 2 of Schedule 2 of the M5 Junction 10 Development Consent Order.	Key Decision	Council	15/12/25	Cabinet Member Planning and Building Control	Director of Planning and Building Control
Member Development Panel update To consider the report.	Non Key Decision	Council	15/12/25	Jackie Chelin Chair of Member Development Panel	Democratic Services Team Leader
Half-yearly Treasury Management Report To consider the report.	Non Key Decision	Council Cabinet	15/12/25 16/12/25	Cabinet Member Finance and Assets	Capital and Treasury Management Accountant

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l desiries to be made					
Revocation of a number of Supplementary Guidance Notes and Supplementary Planning Documents To revoke a number of Supplementary Planning Guidance and Supplementary Planning Documents so that they will no longer be used for decision-making purposes.	Key Decision	Cabinet	16/12/25	Cabinet Member Planning and Building Control	Interim Planning Policy Team Leader
Publication of the Infrastructure Funding Statement and CIL Rate Summary Statement To approve the Infrastructure Funding Statement and CIL Rate Summary Statement	Non Key Decision	Cabinet	16/12/25	Cabinet Member Planning and Building Control	Director of Planning and Building Control
Cheltenham Tree Strategy To consider the Tree Strategy, which sets out the council's approach to managing, preserving, and expanding tree cover across Cheltenham.	Non Key Decision	Cabinet	16/12/25	Cabinet Member Planning and Building Control	Tree Officer
Quarterly Budget Monitoring Report, July-September To consider the report.	Non Key Decision	Cabinet	16/12/25	Cabinet Member Finance and Assets	Director of Finance, Assets and Climate (Deputy S151 Officer)
Interim Budget Proposals for General Fund and HRA To consider the report	Non Key Decision	Cabinet	16/12/25	Cabinet Member Finance and Assets	Director of Finance, Assets and Climate (Deputy S151 Officer)
Policy updates: Rent Setting, Voids, Recharge, Repairs To update the policies and provide a clear understanding of how social housing will be managed.	Non Key Decision Open	Cabinet	16/12/25	Cabinet Member Housing and Customer Services	Director of Governance, Housing and Communities
St Mark's and Hester's Way Community Centre - Variation to Lease To consider the recommendation	Non Key Decision	Cabinet	27/01/26	Cabinet Member Finance and Assets	Senior Asset Management Surveyor

Decision Title and Summary of decision to be made	Type of Decision	Decision Maker a	nd Date	Cabinet Member	Lead Officer
Domestic Abuse Policy To agree a separate domestic abuse policy that covers the council's additional housing considerations.	Non Key Decision	Cabinet	27/01/26	Cabinet Member Safety and Communities	Partnerships Team Leader
Golden Valley Innovation Centre - Management Agreement To consider the recommendations	Key Decision Part exempt 3, 5 Information relating to the financial or business affairs of any particular person (including the authority holding that information) Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.		27/01/26 27/02/26	Cabinet Member Major Developments and Housing Delivery	Head of Development - Major Developments & Regeneration
Review of Sexual Entertainment Venue Policy	Non Key Decision	Council Cabinet	Not before 31/01/26 Not before 31/01/26	Cabinet Member Safety and Communities	Cabinet Member for Safety and Communities
Suitable Alternative Natural Greenspace (SANGs) Action Plan To consider the recommendations.	Non Key Decision	Cabinet	24/02/26	Cabinet Member Waste, Recycling, Parks, Gardens and Green Open Space	Parks and Public Realm Manager
Policy Update: Damp, Mould and Condensation Policy To update the policy and provide a clear understanding of how social housing will be managed.	Key Decision	Cabinet	24/02/26	Cabinet Member Housing and Customer Services	Director of Governance, Housing and Communities
Quarterly Budget Monitoring Report, October-December	Non Key Decision	Cabinet	24/02/26	Cabinet Member Finance and Assets	Chief Executive, Cheltenham Trust
Final Housing Revenue Account (HRA) - Revised Budget To consider the report.	Key Decision	Cabinet Council	24/02/26 27/02/26	Cabinet Member Finance and Assets	Deputy Chief Executive (Section 151 Officer)

Decision Title and Summary of decision to be made	Type of Decision	Decision Maker ar	nd Date	Cabinet Member	Lead Officer
Final General Fund Revenue and Capital Budget Proposals To consider the report.	Key Decision	Cabinet Council	24/02/26 27/02/26	Cabinet Member Finance and Assets	Deputy Chief Executive (Section 151 Officer)
Street Scene and Pavement Licensing Policy To adopt the policy, following consultation.	Non Key Decision	Cabinet Council	24/02/26 27/02/26	Cabinet Member Safety and Communities	Licensing and Public Protection Manager
Council Order of Precedence - Nominations for Mayor and Deputy Mayor Elect 2026-27 To note the Order of Precedence and approve the nominations for Mayor and Deputy-Mayor for 2026-27	Non Key Decision	Council	27/02/26	Leader	Chief Executive
Council Tax Resolution To consider the report.	Key Decision	Council	27/02/26	Cabinet Member Finance and Assets	Head of Revenues and Benefits
Council Diary 2026-27 To approve the recommendations.	Non Key Decision	Council	27/02/26	Leader	Democratic Services Team Leader
No Child Left Behind Annual Report To note the report.	Non Key Decision	Council	Not before 28/02/26	Cabinet Member Safety and Communities	Head of Communities, Wellbeing and Partnerships
Capital Non-Treasury Investment, Treasury Management and MRP Strategies and Statements To consider the report.	Non Key Decision	Council	23/03/26	Cabinet Member Finance and Assets	Director of Finance, Assets and Climate (Deputy S151 Officer)
Street Trading Policy To adopt the policy following consultation	Non Key Decision	Cabinet	14/04/26	Cabinet Member Safety and Communities	Licensing and Public Protection Manager
Election of Mayor 2026-27	Non Key Decision	Council	18/05/26	Leader	Chief Executive

Decision Title and Summary of decision to be made	Type of Decision	Decision Maker and Date	Cabinet Member	Lead Officer
To elect the Mayor for 2026-27				
Election of Deputy Mayor 2026-27 To elect the Deputy Mayor 2026-27	Non Key Decision	Council 18/05/26	Leader	Chief Executive
Election of Honorary Freemen	Non Key Decision	Council 18/05/26	Leader	Chief Executive
Granting the Freedom of the Borough To grant the Freedom of the Borough	Non Key Decision	Council 18/05/26		Chief Executive
First Year Review of the Corporate Plan 2025-28 To consider the report.	Non Key Decision	Cabinet 16/06/26	Leader	Organisational Performance Lead, Corporate Services Team